



EchoStar Corporation Investor Overview

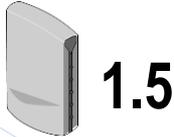
August 2021

Safe Harbor Statement

This presentation may contain statements that are forward looking, as that term is defined by the Private Securities Litigation Reform Act of 1995. These forward-looking statements are based on management's beliefs, as well as assumptions made by, and information currently available to, management. When used in this presentation, the words "believe," "anticipate," "estimate," "expect," "intend," "project," "plans," and similar expressions, and the use of future dates are intended to identify forward-looking statements. Although management believes that the expectations reflected in these forward-looking statements are reasonable, it can give no assurance that these expectations will prove to have been correct. You are cautioned not to place undue reliance on any forward-looking statements, which speak only as of the date made. We assume no responsibility for the accuracy of forward-looking statements or information or for updating forward-looking information or statements. These statements are subject to certain risks, uncertainties, and assumptions. See "Risk Factors" in EchoStar's Annual Report on Form 10-K for the year ended December 31, 2020 as filed with the Securities and Exchange Commission and in the other documents EchoStar files with the Securities and Exchange Commission from time to time.

State of Our Business

TTM Revenue of \$1.9b, Net Income of \$133m, and Adjusted EBITDA of \$706m
Strong balance sheet



1.5 Million HughesNet subscribers

S-Band Licenses over Europe and Mexico with terrestrial access



Offering consumer service in the US and Latin America

Global NGSO S-Band Rights



Diversified Enterprise Business with substantial backlog

HTS satellite (Jupiter 3) under construction that will more than double Ka-band capacity



Existing fleet of 7 owned and 3 leased Ka, Ku, and S-band payloads/satellites

Our Global Presence



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Our Goals

- **Connect People, Enterprises, and Things Everywhere**
- **Deliver essential broadband services and solutions through the largest high-throughput satellite network over the Americas at the lowest cost per bit**
- **Complement our GEO fleet with NGSO/LEO capacity and other technologies to extend coverage to our customers and significantly increase the size of our total addressable market**
- **Continue as a trusted partner for technology solutions and services globally that support ubiquitous connectivity**
- **Develop and monetize our portfolio of spectrum assets in a variety of ways including full integration of S-band solutions into 5G networks**



Our Business Segments

EchoStar Corporation

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graph TD; EC[EchoStar Corporation] --> HSS[HSS Corp]; EC --> CO[Corporate and Other]; HSS --> H[Hughes]; HSS --> ESS[EchoStar Satellite Services (ESS)];
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HSS Corp

Hughes

- Consumer satellite broadband with 1.542m subscribers in the Americas
- Leading provider of satellite broadband network solutions to enterprises and governments
- #1 global VSAT provider with four decades of networking expertise
- OneWeb (LEO) investor and technology partner
- Joint Venture equity investment with Yahsat to provide broadband services in Africa, the Middle East, and SW Asia

EchoStar Satellite Services (ESS)

- E9 and E105 FSS satellites
- Advanced satellite programs and spectrum management

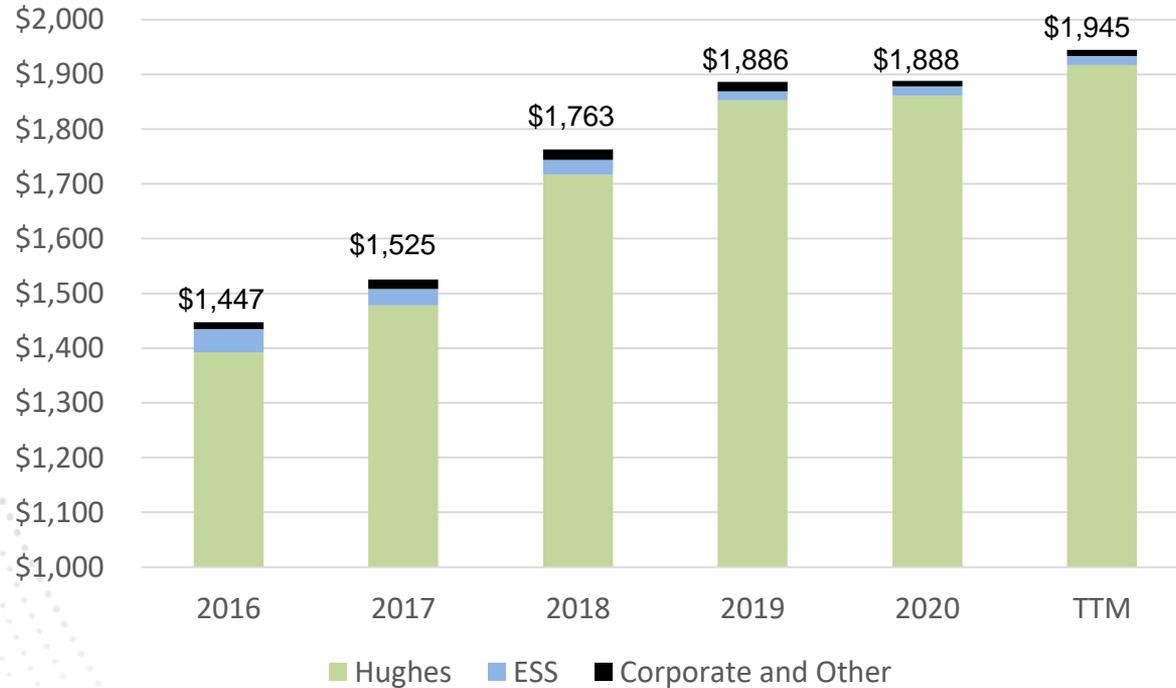
Corporate and Other

- Shared Services organization including IT, Legal, Finance, etc
- EchoStar Global and EchoStar Mobile and associated S-Band spectrum
- E24 / J3 satellite construction
- Joint Venture Equity Investments
- Other Strategic Investments

Recent Highlights

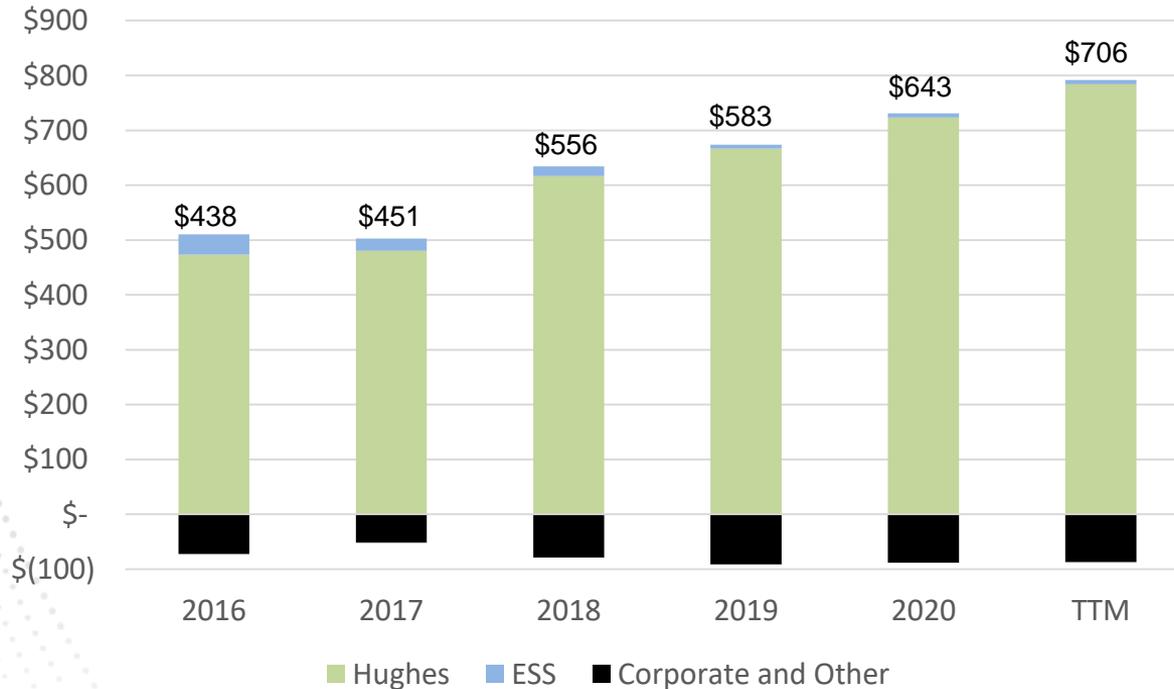
- **Revenue of \$500m in Q2-21 and \$982m YTD**
- **Net Income of \$35m in Q2-21 and \$113m YTD**
- **Adjusted EBITDA of \$187m in Q2-21 and \$372m YTD**
- **Free Cash Flow, defined as Adjusted EBITDA minus Capital Expenditures, of \$103m in Q2-21**
- **Purchased 2.4m shares of Class A common stock in Q2-21 in open market trades**
- **Repurchased or paid off the remaining \$809m of our 7 5/8% bonds which matured on June 15, 2021**
- **Strong balance sheet – Cash and Marketable securities of \$1.6b**

Revenue (\$m)



- **7% 4-Year CAGR (2016 – 2020) for consolidated EchoStar**
- **8% 4-Year CAGR for Hughes segment (2016 – 2020)**
- **EchoStar 17/ Jupiter 2 in service Q2-17**

Adjusted EBITDA (\$m)



- 10% 4-year CAGR (2016 – 2020) for consolidated EchoStar
- 11% 4-year CAGR for Hughes segment (2016 – 2020)
- EchoStar 17/ Jupiter 2 in service Q1-17
- Corporate and Other includes equity of unconsolidated affiliates which causes some variability

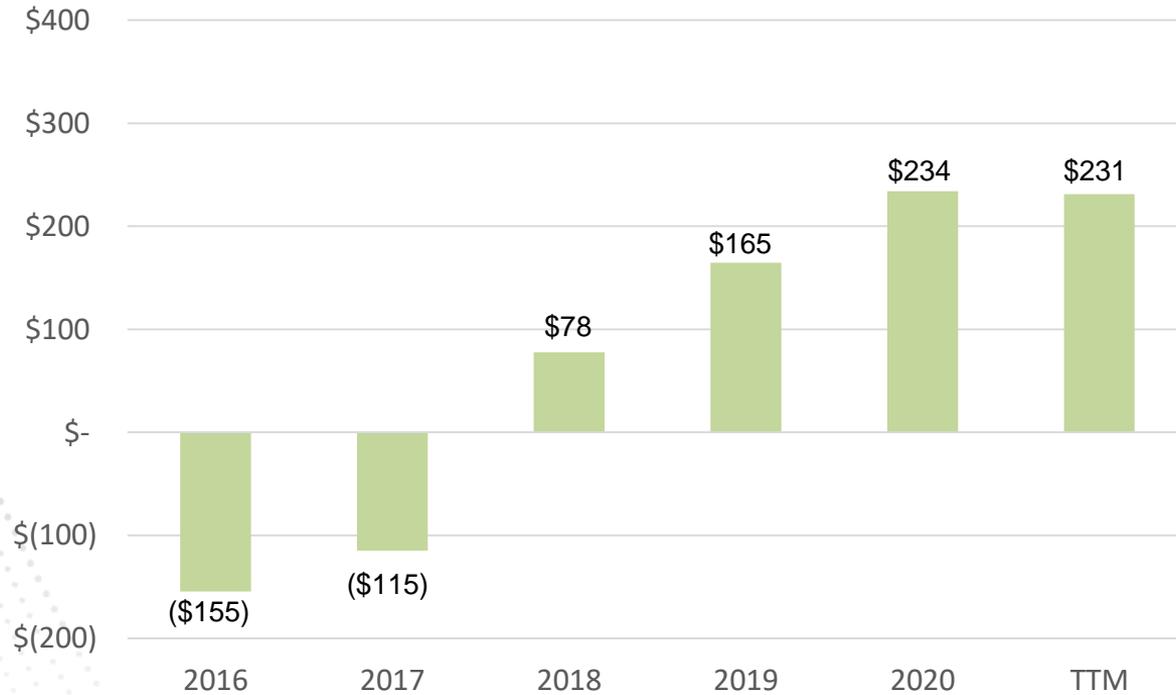
Capital Expenditures (\$m)



- **Main categories of capital expenditures include consumer premise, new satellites and associated infrastructure, enterprise solutions, and other corporate needs**

- 2016 estimated for continuing operations post BSS transaction which was completed in 2019

Free Cash Flow (\$m)



- Free Cash Flow defined as Adjusted EBITDA less capital expenditures

Liquidity and Leverage (\$m)

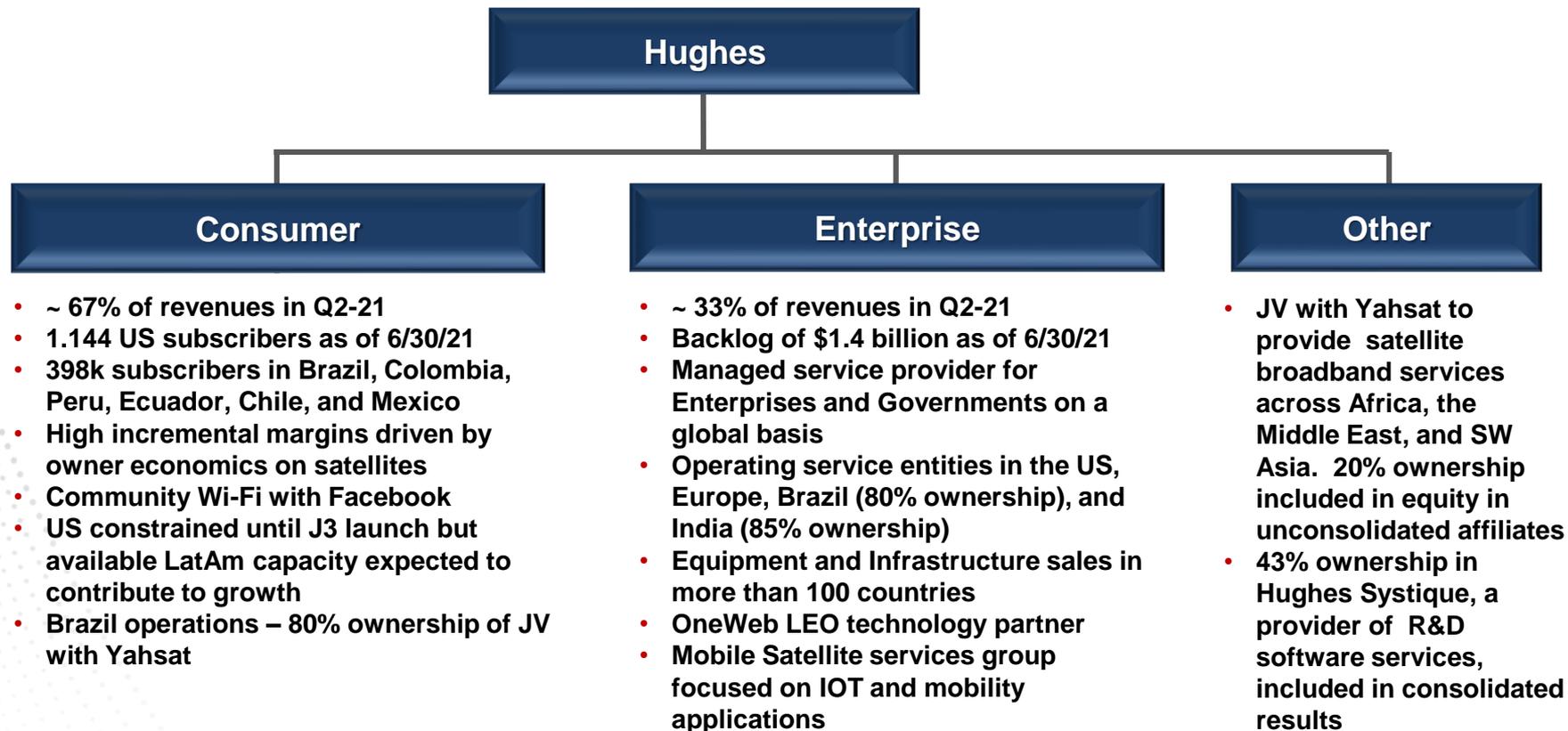
| | HSS Corp | Echo Corp Consolidated |
|---|----------|------------------------|
| Cash and Marketable Securities | \$ 1,206 | \$ 1,558 |
| Debt | | |
| Sr. Secured 5.25% Due 2026 | \$ 750 | \$ 750 |
| Sr. Unsecured 6.625% Due 2026 | \$ 750 | \$ 750 |
| In-Orbit Incentives, Cap Lease, Other * | \$ 30 | \$ 54 |
| | \$ 1,530 | \$ 1,554 |
| Net Debt | \$ 325 | \$ (4) |
| Indebtedness to Cash Flow * | | |
| Gross - Secured | 1.0x | |
| Gross - Total | 2.1x | |
| Net | 0.5x | |

* HSS Corp based on covenant definitions

- All public debt resides at HSS Corporation
- HSSC Covenants:
 - ✓ Secured is 4.0x
 - ✓ Total is 6.0x
- Data as of 6/30/21

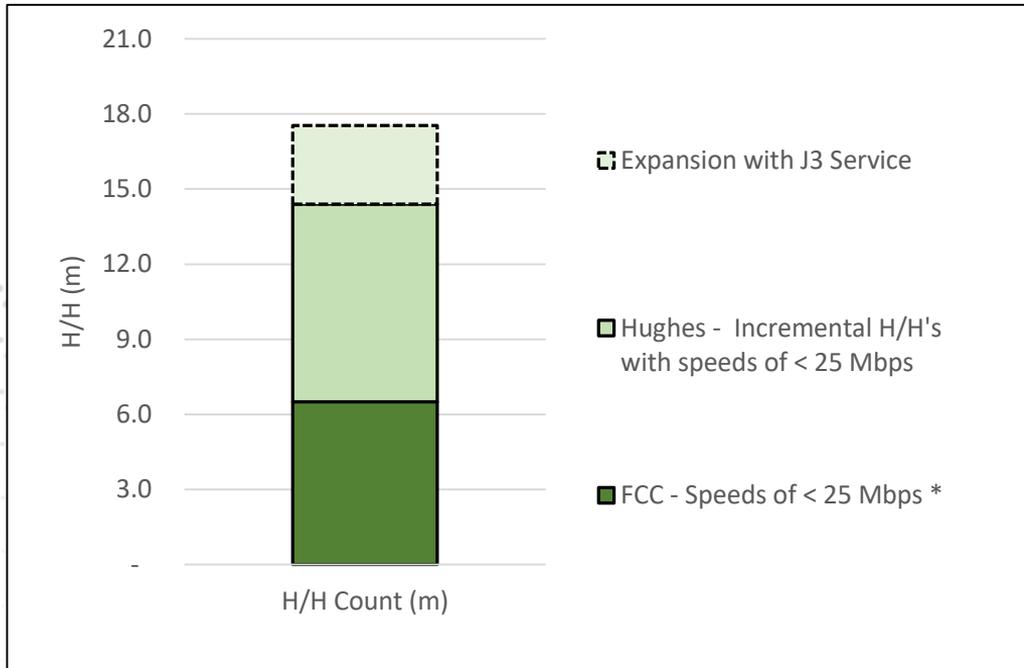
Hughes Segment

Hughes



Hughes Consumer – US Addressable Market

- 138m Households (H/H) in the United States: ~ 14.4m currently included in addressable market
- By only requiring low cost CPE to be installed at the service location, Hughes provides broadband services to areas that are financially unattractive to other technologies

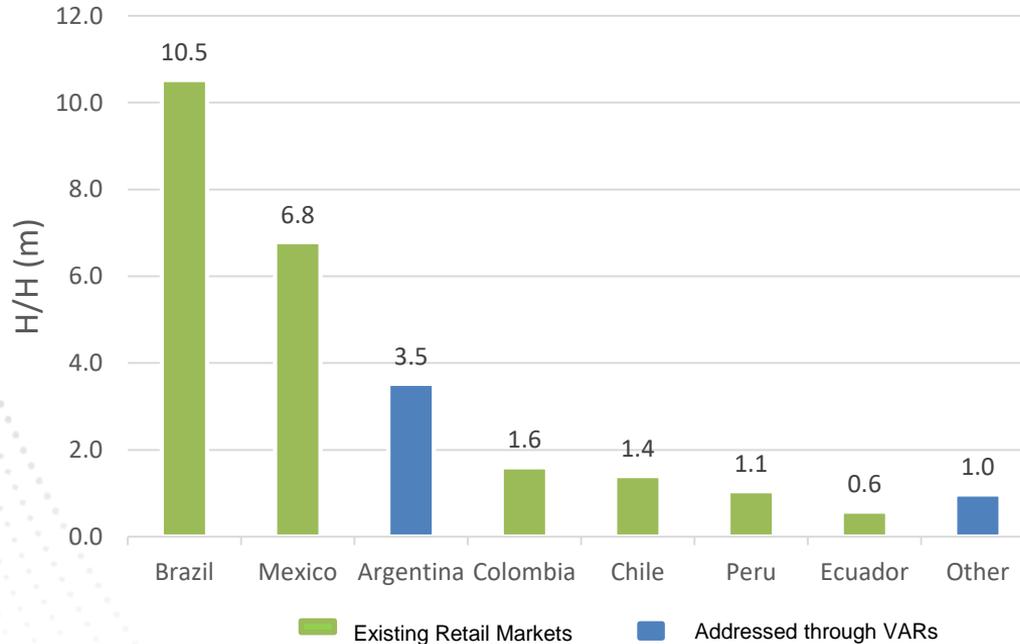


- FCC 477 file indicates 6.5m H/H have no access or access to speeds <25 Mbps *
- We estimate an additional 7.9m H/H have access to speeds <25 Mbps based on internal estimates and third party research
- We anticipate an expansion of our addressable market with the J3 launch due to the ability to better compete with 3m DSL H/H that have access to service between 25 and 50 Mbps

* As of 6/2020

Hughes Consumer – LatAm Addressable Market

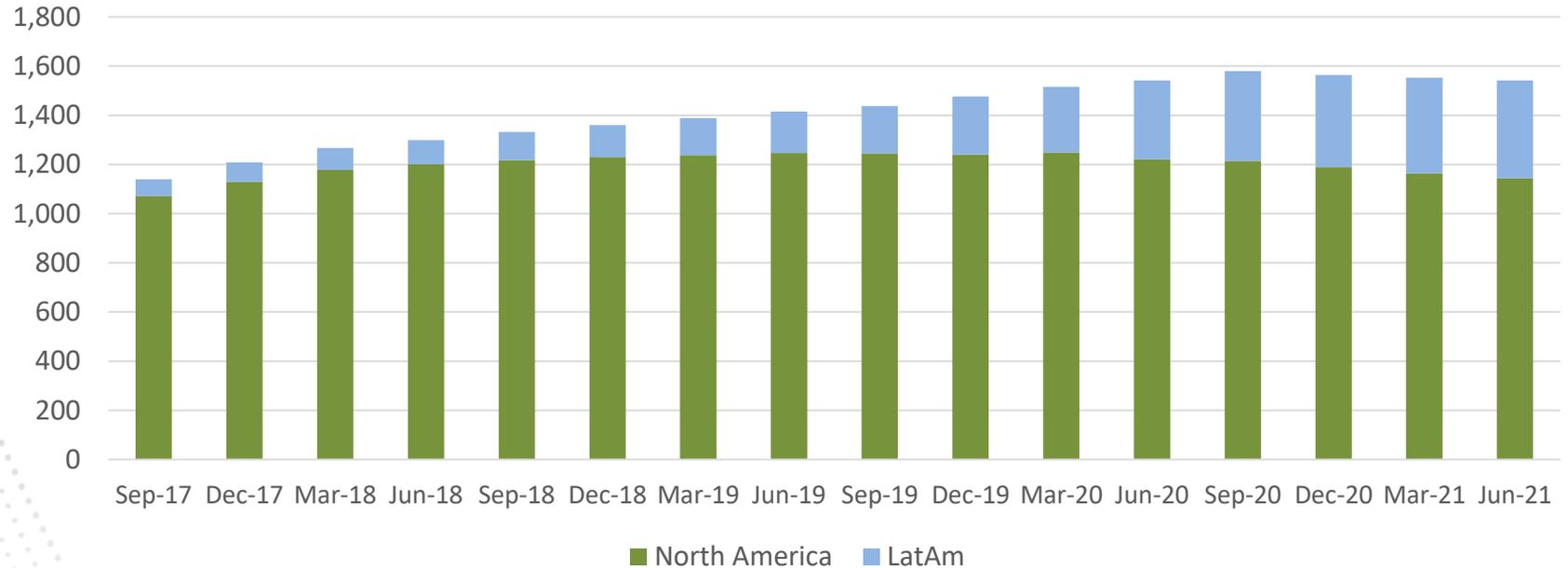
- ~ 179m households (H/H) in the major Latin American countries
- 26m upper income households are in unserved and underserved areas *



- Retail consumer services in Brazil, Mexico, Colombia, Chile, Peru, and Ecuador
- Other markets addressed through VARs
- Brazil accounts for 40% of addressable market of 26m
- Satellite is not only rural. Sao Paulo, Brazil, with extensive infrastructure, is the largest source of HughesNet Brazil subscribers. Other countries have similar characteristics

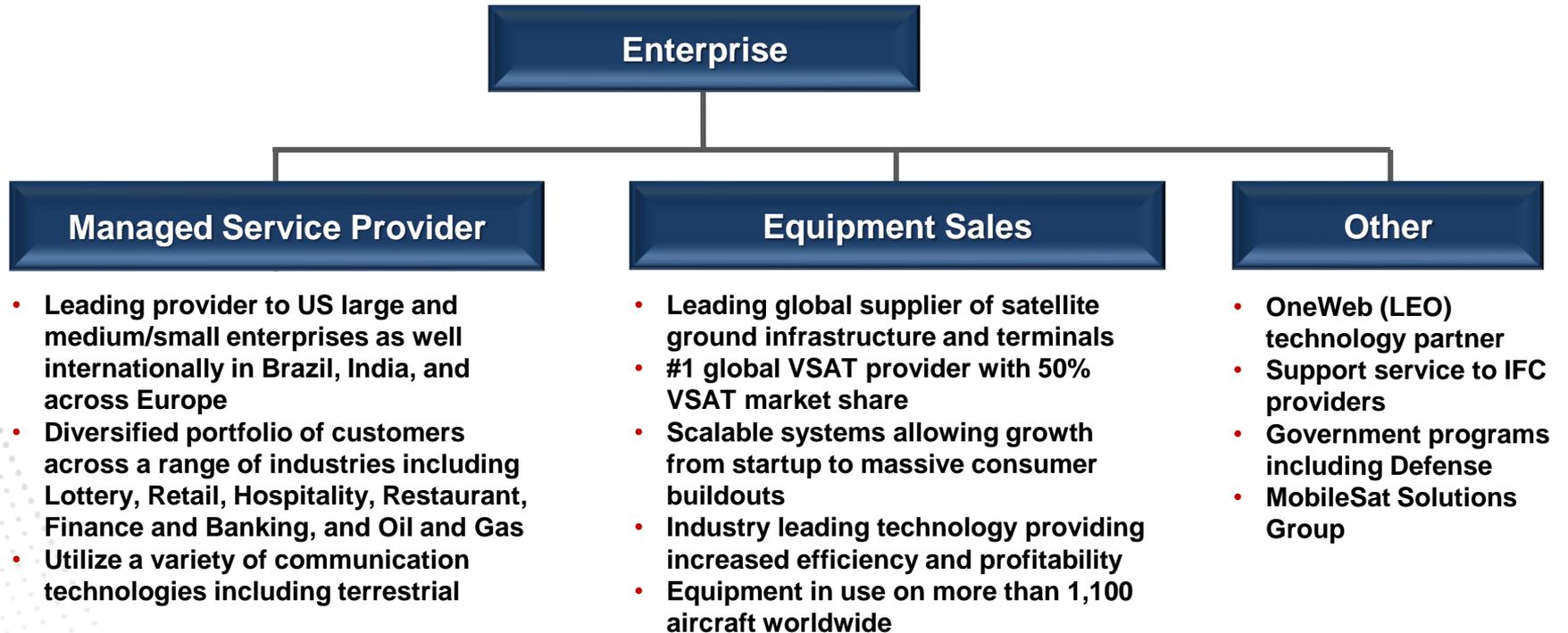
* Based upon internal estimates

Hughes Consumer – Subscriber Trends (000)



- **Actively managing our US sales and marketing efforts to optimize service to our existing customers. Strong capacity demand driving increases to ARPU**
- **Supported by Jupiter 1 (E17), Jupiter 2 (E19), SPACEWAY 3, Al Yah 3, Eutelsat 65WA and Telesat T19V**
- **Jupiter 3, once in service, will more than double our Ka capacity**

Hughes Enterprise



GEO versus LEO

- GEO and LEO systems are expected to be complementary, and as new systems come on-line and mature, the optimal solution will be a hybrid of both
- GEO provides targeted high capacity at a low cost per bit while LEO provides ubiquitous coverage and supports low latency applications
- EchoStar invested \$50m in OneWeb (LEO), develops and manufactures essential ground equipment for the OneWeb satellite constellation, and agreed in principle to continue as a distribution partner

GEO

- 100% of capacity in areas where there are customers
- Provides speed and bandwidth at an attractive price
- The #1 use of internet is video which is well suited for GEO
- Successful track record

LEO

- Capacity is evenly distributed across the Earth's surface ~ 70% covered by water
- Well suited for enterprise verticals including government and mobility applications like aeronautical and maritime
- Cost of phased-array antenna not suited for consumer application
- Modern LEO systems in testing phase
- Regulatory / Orbital debris and collision risk

EchoStar Satellite Services



EchoStar Satellite Services (ESS)

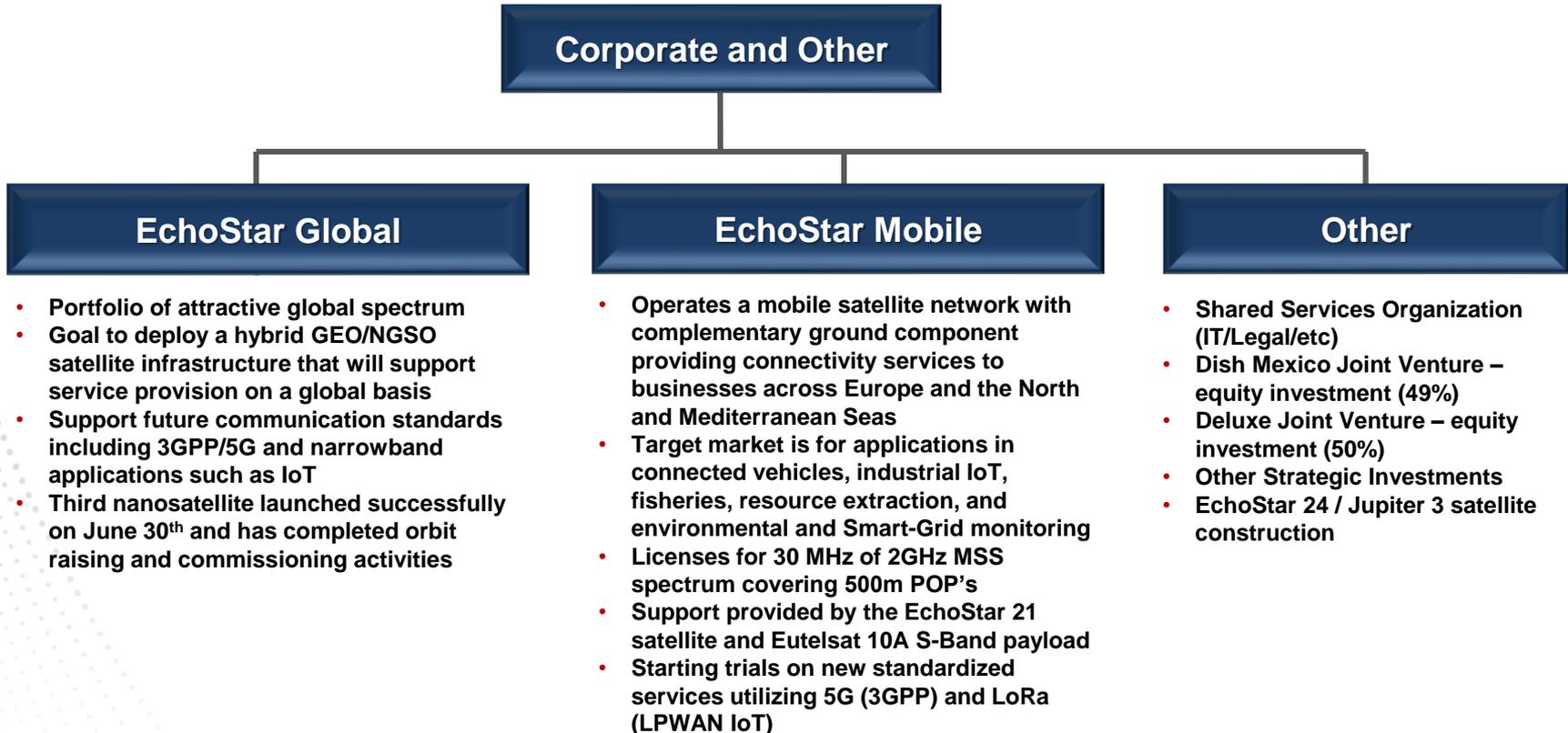
- Fixed Satellite Services (FSS)
 - ✓ Full and part-time Ku-band transponder capacity
 - ✓ Enterprise, broadcast, and government services applications
 - ✓ Fleet consists of two FSS Satellites:
 - EchoStar 105: Pre-paid lease with SES. Launched in 2017 and resides in the 105 degree west slot
 - EchoStar 9: Owned satellite. Launched in 2003 and resides in the 121 degree west slot
- Advanced Satellite Programs and Spectrum Management



Corporate and Other Segment



Corporate and Other Segment



Corporate and Other – S-band Strategy

- **Developing a unique portfolio of global S-band spectrum rights, including rights to develop hybrid next-gen mobile satellite services integrated with complementary terrestrial rights; developing similar rights in other attractive frequency bands**
- **ITU priority to utilize up to 75 MHz of S-band globally for new 5G NGSO network; New networks will leverage/integrate in-orbit GEO assets and priority filings covering the Americas, Europe, Middle East and Africa**
- **Planned network features include:**
 - ✓ Global 5G connectivity with seamless terrestrial integration
 - ✓ Fully cloud integrated open/standards-based ecosystem
 - ✓ Application focused; embedded with OEMs
- **High value emerging vertical markets include:**
 - ✓ Consumer 5G services
 - ✓ Aero and UAV (urban air mobility and autonomous delivery)
 - ✓ Ubiquitous 5G automotive connectivity
 - ✓ Public protection and disaster relief
 - ✓ Health monitoring



Summary



Outlook

- **Strong core business delivering essential broadband services and solutions**
- **Jupiter 3 satellite, which will more than double Ka capacity, expected to drive robust growth in consumer markets as well as provide additional enterprise opportunities including cellular backhaul and Wi-Fi hotspots**
- **Engineering expertise and technology innovator**
- **Evolving complex hybrid networks anticipated to increase the size of our addressable market significantly**
- **Well positioned with S-band assets to participate in the evolution of 5G and IOT focused markets**
- **Strong balance sheet; continue to seek opportunities to deploy cash for both organic and inorganic growth**



Reconciliation of GAAP to Non-GAAP Measure

Adjusted EBITDA Reconciliation (\$m)

| | 2016 | 2017 | 2018 | 2019 | 2020 | TTM | Q2-21 | YTD-21 |
|--|--------|--------|---------|---------|---------|--------|--------|--------|
| Net income (loss) | \$ 181 | \$ 393 | \$ (39) | \$ (74) | \$ (52) | \$ 133 | \$ 35 | \$ 113 |
| Interest income and expense, net | 67 | 140 | 139 | 169 | 108 | 112 | 24 | 52 |
| Income tax provision, net | 33 | (155) | 7 | 20 | 24 | 64 | 21 | 43 |
| Depreciation and amortization | 304 | 386 | 457 | 491 | 525 | 511 | 119 | 248 |
| Net income (loss) from discontinued operations | (136) | (271) | (94) | (39) | - | - | - | - |
| Net (income) loss attributable to noncontrolling interests | (1) | (1) | (2) | 11 | 12 | 8 | 2 | 3 |
| EBITDA | \$ 447 | \$ 492 | \$ 469 | \$ 578 | \$ 617 | \$ 829 | \$ 201 | \$ 460 |
| (Gains) losses on investments, net | (10) | (53) | 13 | (29) | 31 | (131) | (31) | (109) |
| Impairment of long-lived assets | - | 11 | 65 | - | 2 | 2 | 0 | 0 |
| Litigation expense | - | 3 | 3 | 26 | - | 17 | 17 | 17 |
| License fee dispute - India, net of noncontrolling interes | - | - | - | (3) | (1) | (1) | (0) | (0) |
| Foreign currency transaction (gains) losses, net | 1 | (1) | 16 | 12 | (6) | (12) | (1) | 3 |
| Loss on Debt Repurchase | - | - | 1 | 0 | - | 2 | 0 | 2 |
| Vendor settlement | - | - | (10) | - | - | - | - | - |
| Adjusted EBITDA | \$ 438 | \$ 451 | \$ 556 | \$ 583 | \$ 643 | \$ 706 | \$ 187 | \$ 372 |